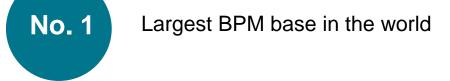
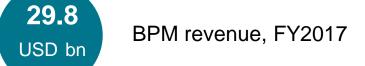
NASSCOM[®] **BPM: Accelerating the Digital Edge** 12th October, 2017





Growth in revenues in 5 years

1.7X



Number of analytics focused start-ups in India

~400

1.2 mn Export employees, FY2017

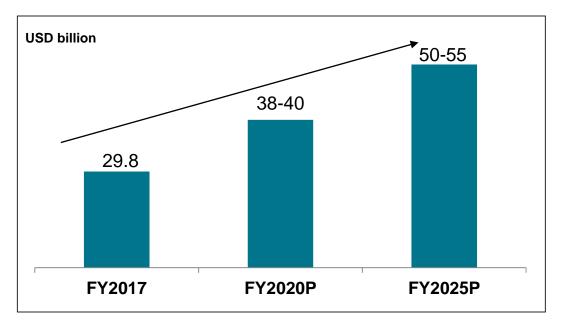
Share in employable graduates



~37% Share in global sourcing

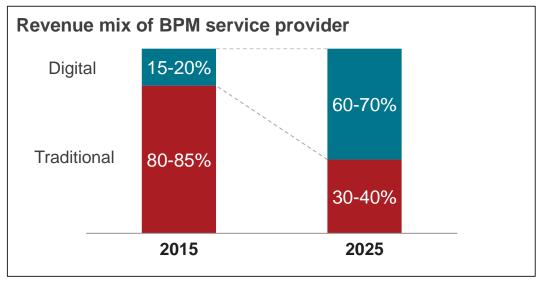
Steady growth, industry continues to reinvent itself

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Focused on \$ 55 Billion Goal

Advanced technology solutions and intelligent automation will drive majority of this growth towards to the shift to digital



The future is great, but witnessing...

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- 1. Massive technological shifts towards Digital
- Increased demand for unique skills Analytics, Domain and High-end technology
- 3. New Pricing models From hybrid to outcome based
- 4. Increased share of unassisted work managed by software robots
- 5. Customer Experience becoming mission critical
- 6. New Business Models Strategic acquisitions, partnerships and hive-offs
- 7. Dynamic shifts New geographies, verticals, markets

Industry building the digital edge

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Industry trends

BPM firms bucking earlier slow growth.. Many firms growing much faster New Global BPM deals in Q2 2017 (81 Billion USD); highest in last 3 years, almost all new large BPM deals either fixed cost or hybrid **Digital** becoming a **new revenue** opportunity from helping customers design and set up their centres of excellence for RPA. **GICs** – witnessing increased activity on digital Company-specific metrics showing changing landscape: ~60% of all new projects have some component of digital embedded More than 60% increase in revenue per FTE for analytics **2000+ bots** operational for various client services ☐ 3X new investments since 2014, on building new products, setting up

Digital CoEs

Key Priorities for the sector

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Automation for Business Impact

- RPA adoption in BPM growing at a CAGR of over 50%;
- Existing BPM buyers and BFSI customers lead RPA adoption
- Total implementation cost of RPA is about onethird of an onshore FTE
- Yields productivity of 10-30% in offshore delivery

Customer Experience as the differentiator

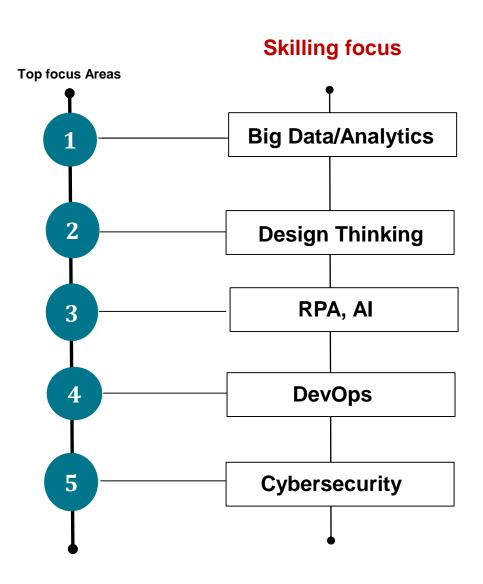
- 70% Boardrooms, view CX as the most strategic performance measure
- ~25% BPM firms focusing on digital customer experience
- ~15% BPM firms focusing on building the omnichannel experience
- ~ 30% firms building chatbots, mobile apps, cloud solutions for digital enablement

Analytics for outcomes

- 600+ analytics firms; ~400 start-ups; >1.3 lakh analytic professionals - India - analytics hub
- 50-60% BPM firms integrating analytics with operations management
- Demand for cloud-based (SaaS) and predictive analytics solutions driving growth
- AI, deep learning solutions getting embedded

Platforms, Co-Creation and CoEs

- 100+ Digital CoEs, RPA CoE and Domain CoEs
- Co-creation for end to end customer journey and standardised operating model
- Platforms across domains, collaboration with other platform providers
- Solution accelerators and chatbots



India Emerging as Digital Skills Hub

72% of Employees in Digital Services Global Sourcing Market*

~50% of Employees in Analytics Global Sourcing Market*

*Source: Everest

New business opportunities to expand addressable market

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USD 200+ bn analytics and big data spending ■ Advanced Analytics market by 2020 ✓ **USD 5+ bn** RPA market by 2020 □ Robotic Process Automation To expand the scope of BPM/ BPaaS □ Al and Machine Learning revenues by 2-3X1 by 2020 □ Virtual and Augmented Reality ✓ Worldwide spending to reach \$215 bn by 2021, >18X growth² To **power 85%** of all customer service Chatbots interactions by 2020 Expected to reach 1.8 billion by 2021 from ☐ Digital Assistance-Voice search current 500 million



Right positioning India as the destination of choice for global firms to deliver transformation value & BPM Industry as a world class industry of choice for aspiring professionals





Data Science is emerging as the next growth trajectory for the BPM industry to capitalize on and provide high value services

Enhance DS & AI capabilities through CoE to provide its members the competitive edge



New-age skills and talent would be required over the next 2-5 years with the impact of RPA, automation, AI, digital etc

Existing workforce in the BPM industry will need to reskill themselves to position themselves to be relevant for future work

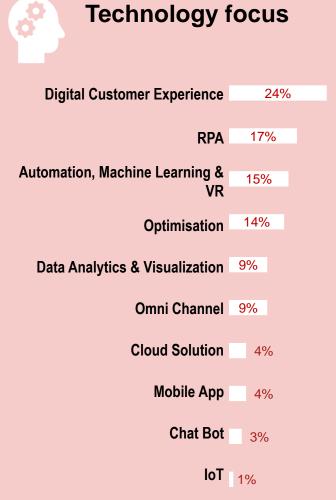
Watch-out for...

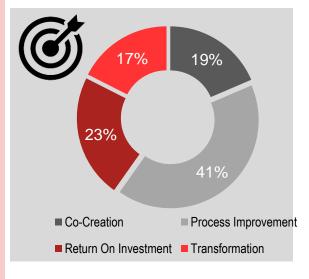


2017 NASSCOM Customer Service Awards in Perspective

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NASSCOM® Thank You